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(Securities code 3277) March 10, 2021

To Shareholders with Voting Rights:

Takashi Matsuzaki President and Representative Director Sansei Landic Co., Ltd. 2-5-1 Marunouchi, Chiyoda-ku, Tokyo

NOTICE OF

THE 45TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We would like to express our appreciation for your continued support and patronage.

This is to inform you that the 45th Ordinary General Meeting of Shareholders (this "Meeting") of Sansei Landic Co., Ltd. (the "Company") will be held for the purposes as described below.

Instead of attending the Meeting, you can exercise your voting rights by either of the following methods. Please review the attached Reference Documents for the General Meeting of Shareholders, and exercise your voting rights no later than 6:30 p.m. Japan time on Thursday, March 25, 2021.

[Exercise of voting rights by mail]

Please indicate your approval or disapproval of each of the proposals on the enclosed Voting Rights Exercise Form and return it so that it is received by the above deadline.

[Exercise of voting rights via the Internet]

Please refer to the "Guide on the Exercise of Voting Rights via the Internet" on page 58 of the Japanese version and enter your approval or disapproval of each of the proposals by the above deadline.

The Company participates in the Electronic Voting System Platform for institutional investors operated by ICJ, Inc.

1.	Date and Time:	Friday, March 26, 2021 at 10:00 a.m. Japan time (Reception starts at 9:00 a.	
2.	Place:	"Grand," Conference Square M Plus located at 10F, Mitsubishi Building, 2-5-2 Marunouchi, Chiyoda-ku, Tokyo	
3.	Meeting Agenda:		
	Matters to be reported:	 The Business Report, Consolidated Financial Statements for the Company's 45th Fiscal Year (January 1, 2020 - December 31, 2020), and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board Non-consolidated Financial Statements for the Company's 45th Fiscal Year (January 1, 2020 - December 31, 2020) 	
	Proposals to be resolved	:	
Proposal 1: Proposal 2:		Appropriation of Surplus	
		Election of 9 Directors	
	Proposal 3:	Election of 1 Substitute Audit & Supervisory Board Member	

- **Proposal 4:** Revision of Amount of Remuneration for Directors
- **Proposal 5:** Revision of Amount of Remuneration for Audit & Supervisory Board Members

4. Matters to be Determined concerning Convocation:

You may exercise your voting rights via proxy provided the proxy is a shareholder entitled to vote. Delegation of your voting rights is limited to one proxy.

If you are attending the Meeting, please submit the enclosed Voting Rights Exercise Form at the reception.

Any revisions required to the Appendix of this Notice and the Reference Documents for the General Meeting of Shareholders by the day before the Meeting will be provided in writing by mail or posted on the Company's website (https://www.sansei-l.co.jp/).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

The Company's basic dividend policy is to increase profitability and secure the source of dividends, thereby pay dividends in a sustainable and stable manner and actively return profits to shareholders commensurate with business performance.

In consideration of sufficient internal reserves necessary for new growth, the Company proposes distribution of surplus for the current fiscal year as follows.

Matters regarding year-end dividend

- (1) Dividend asset type Cash
- (2) Matters concerning allotment of dividend property to shareholders and its total amount 25 yen per share of common stock Total dividends of 210,958,950 yen
- (3) Effective date of dividend of surplus March 29, 2021

Proposal 2: Election of 9 Directors

The terms of office of all 8 Directors will expire at the conclusion of this Meeting. To enhance corporate governance and ensure diversity in knowledge, experience, and capabilities, it is desirable that at least one-third of the Directors be composed of Outside Directors and female Director(s) be elected.

In light of these circumstances, the election of 9 Directors is proposed, including 3 Outside Directors, which is an increase by 1 female Outside Director.

The candidates for Director are as follows:

No.	Name (Date of birth)		Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
1	Takashi Matsuzaki (May 1, 1970)	May 1993 April 2000 April 2001 December 2002 July 2003 March 2010 October 2019	Joined the Company General Manager, Land Business Department General Manager, First Sales Department General Manager, Sales Division President and Representative Director (to present) President and Representative Director, Sansei Community Co., Ltd. Representative Director, Sansei Landic Funding Co., Ltd. (to	1,308,430
	[Reason for nomination	on as candidate for	present) Director]	
	Since joining the Company, he has familiarized himself with the overall operations of the Company with a focus on the sales division, and performed his duties properly based on his abundant business knowledge and experience. Having served as President and Representative Director since July 2003, he has a track record as an officer controlling the management of the Group. Therefore, the Company renominated him as a candidate for Director in the belief that he is qualified to serve as a Director of the Company.			
2	Shoji Matsuura (June 18, 1973)	April 1994 April 1999 November 2002 March 2003 July 2004 March 2005 January 2008 March 2009 April 2009 March 2010 January 2012 June 2012 January 2013 January 2014 December 2016	Joined Okada Office Joined the Company Director, Sansei Community Co., Ltd. General Manager, General Affairs Department Director, General Manager, General Affairs Department Representative Director, One's Life Home Co., Ltd. Director, General Manager, Administration Division and General Manager, General Affairs Department Director, One's Life Home Co., Ltd. Director, General Manager, Administration Division and General Manager, Finance and Accounting Department Senior Managing Director, General Manager, Administration Division and General Manager, Finance and Accounting Department Senior Managing Director, General Manager, Administration Division and General Manager, Planning and Finance Department Senior Managing Director responsible for Administration Division Senior Managing Director, General Manager, Corporate Planning Office Representative Director, One's Life Home Co., Ltd. (to present)	469,000
	January 2017Senior Managing Director (to present)[Reason for nomination as candidate for Director]Since joining the Company, he has accumulated insight into finance and accounting and has familiarized himself with the overall operations of the Company with a focus on the administration division. He has performed his duties properly leveraging his abundant business knowledge and experience. Having served as Director since July 2004, he has built a track record in the management of the Group mainly in the administration division and the Corporate Planning Office. Therefore, the Company renominated him as a candidate for Director in the belief that he is qualified to serve as a Director of the			

Company.

No.	Name (Date of birth)		Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
	Takeshi Nagata (July 8, 1958)	April 1979 October 1994 February 2004 September 2005 February 2009 May 2012 June 2012	Joined Maruzen Construction Co., Ltd. Joined Nihon Sogo Jisho Co., Ltd. (currently DAIWA LAND RESIDENCE CO., LTD.) Audit & Supervisory Board Member, Real Asset Management Co., Ltd. Audit & Supervisory Board Member, Real Cierto Co., Ltd. Director, Real Cierto Co., Ltd. Joined the Company General Manager, Administration Division and General Manager, Planning and Finance Department	35,761
3		January 2013 March 2013 March 2017 January 2021	General Manager, Administration Division and General Manager, Operations Management Department Director, General Manager, Administration Division Managing Director, General Manager, Administration Division Managing Director responsible for Administration (to present)	
	[Reason for nomination as candidate for Director] With his insight into finance and accounting and leveraging his abundant knowledge and experience in the real industry, he has familiarized himself with overall operations with a focus on the administration division since j Company. Having served as Director since March 2013, he built a track record in the management of the Grout the Company renominated him as a candidate for Director in the belief that he is qualified to serve as a Director Company.			
4	Makoto Taki (June 15, 1954)	April 1977 March 1983 May 1999 September 2000 July 2006 April 2011 August 2014 January 2016 January 2017 March 2017 March 2019 January 2021	Joined the Saison Group Transferred to Seiyo Kankyo Kaihatsu Co., Ltd. (currently Mizuho Realty Co., Ltd.) Director, House Port Seiyo Co., Ltd. (currently Mizuho Realty Co., Ltd.) Joined Anshin Jutaku Hanbai Co., Ltd. (currently Mizuho Realty Co., Ltd.) Executive Officer, General Manager, Tokyo-Minami Branch, Mizuho Realty Co., Ltd. Managing Executive Officer, Mizuho Realty Co., Ltd. Managing Executive Officer, House Mate Partners Co., Ltd. Joined the Company as Deputy General Manager, Sales Division General Manager, Second Sales Division Director, General Manager, Second Sales Division Managing Director responsible for Sales and General Manager, Second Sales Division (to present)	26,200
	[Reason for nomination as candidate for Director] In addition to his abundant knowledge and experience in the real estate industry, he has management experience at a real estate company. Since joining the Company, he has familiarized himself with overall operations with a focus on sales division. Having served as Director since March 2017, he built a track record in the management of the Group Therefore, the Company renominated him as a candidate for Director in the belief that he is qualified to serve as a E of the Company.			

No.	Name		Career summary, positions, responsibilities	Number of shares of the
	(Date of birth)		and significant concurrent positions	Company hele
		April 2003	Joined the Company	
	Noriyuki Imafuku (January 9, 1979)	January 2010	General Manager, Nagoya Branch	
		January 2013	General Manager, Second Sales Department	
		January 2016	Deputy General Manager, Sales Division and General Manager, First Sales Department	33,952
5		January 2017	General Manager, First Sales Division	
		March 2017	Director, General Manager, First Sales Division (to present)	
	[Reason for nomination as candidate for Director] Since joining the Company, he has familiarized himself with the overall operations of the Company with a focus on sales operations and performed his duties properly based on his abundant business knowledge and experience. Having served as Director since March 2017, he built a track record in the management of the Group. Therefore, the Company renominated him as a candidate for Director in the belief that he is qualified to serve as a Director of the Company.			
		April 2004	Joined Nissho Co., Ltd.	
		May 2008	Joined the Company	
		January 2013	General Manager, Nagoya Branch	
		January 2015	Deputy General Manager, Sales Division and General Manager,	
	Shunya Manjaka	January 2010		
	Shunyo Morioka (April 10, 1981)	January 2017	Nagoya Branch General Manager, Third Sales Division and General Manager,	34,289
	(April 10, 1981)	January 2017		
6		March 2017	Nagoya Branch	
6		March 2017	Director, General Manager, Third Sales Division and General Manager, Nagoya Branch	
	[Reason for nomination	January 2021	Director, General Manager, Third Sales Division (to present)	
	Director since March	2017, he built a trad	erly based on his abundant business knowledge and experience. Have ck record in the management of the Group. Therefore, the Company	
	Director since March	2017, he built a trad	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company.	
	Director since March	2017, he built a trac r Director in the bel	ck record in the management of the Group. Therefore, the Company	
	Director since March	2017, he built a trac r Director in the bel December 1973	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation	
	Director since March	2017, he built a trac r Director in the bel December 1973 August 1986	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst &	
	Director since March	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development	
	Director since March	2017, he built a trad r Director in the bel December 1973 August 1986 June 1995 August 2007	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division	
	Director since March	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit	
	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trad r Director in the bel December 1973 August 1986 June 1995 August 2007	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation	
	Director since March him as a candidate for	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC	
	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD.	
7	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present)	
7	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present)	
7	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Audit & Supervisory Board Member, Marusei	
7	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present)	
7	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trad r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012 June 2012	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Audit & Supervisory Board Member, Marusei Corporation (currently TMES Corporation)	
7	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trad r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012 June 2012	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Audit & Supervisory Board Member, Marusei Corporation (currently TMES Corporation) Outside Director, HUMANWEB Inc. (currently General Oyster	
7	Director since March him as a candidate for Hiroshi Takahashi	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012 June 2015	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Audit & Supervisory Board Member, Marusei Corporation (currently TMES Corporation) Outside Director, HUMANWEB Inc. (currently General Oyster Inc.)	
7	Director since March him as a candidate for Hiroshi Takahashi (June 21, 1949)	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012 June 2015 March 2017 June 2017	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Audit & Supervisory Board Member, Marusei Corporation (currently TMES Corporation) Outside Director, HUMANWEB Inc. (currently General Oyster Inc.) Outside Director, eSOL Co., Ltd. (to present)	
7	Director since March him as a candidate for Hiroshi Takahashi (June 21, 1949)	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012 June 2015 March 2017 June 2017 on as candidate for	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Director, HUMANWEB Inc. (currently General Oyster Inc.) Outside Director, eSOL Co., Ltd. (to present) Outside Director, Realize Inc. (currently Netamoto Inc.)	-
7	Director since March him as a candidate for Hiroshi Takahashi (June 21, 1949) [Reason for nomination The Company expect	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012 June 2012 June 2015 March 2017 June 2017 on as candidate for 4 s that he will provide	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Audit & Supervisory Board Member, Marusei Corporation (currently TMES Corporation) Outside Director, eSOL Co., Ltd. (to present) Outside Director, ceson Ltd. (to present) Outside Director, Realize Inc. (currently Netamoto Inc.) Outside Director and expected roles]	renominated
7	Director since March him as a candidate for Hiroshi Takahashi (June 21, 1949) [Reason for nomination The Company expect on his abundant expert	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012 June 2012 June 2015 March 2017 June 2017 on as candidate for 0 s that he will provide rience and broad inse	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Director, HUMANWEB Inc. (currently General Oyster Inc.) Outside Director, eSOL Co., Ltd. (to present) Outside Director, Realize Inc. (currently Netamoto Inc.) Outside Director and expected roles] le appropriate guidance from a standpoint independent from its mana	renominated
7	Director since March him as a candidate for Hiroshi Takahashi (June 21, 1949) [Reason for nomination The Company expect on his abundant expension soundness of manage qualified to serve as a	2017, he built a trac r Director in the bel December 1973 August 1986 June 1995 August 2007 September 2009 September 2010 May 2011 June 2011 March 2012 June 2012 June 2015 March 2017 on as candidate for 0 s that he will provid rience and broad ins ment. Therefore, the in Outside Director	ck record in the management of the Group. Therefore, the Company ief that he is qualified to serve as a Director of the Company. Joined Fuso Audit Corporation Partner, Shinko Audit Corporation Representative Partner, Chuo Audit Corporation Representative Partner, Shin Nihon & Co. (currently Ernst & Young ShinNihon LLC) Standing Director responsible for Business Development Department, Marketing Division Standing Director in charge of Business Promotion Office, Audit Control Department, Client Service Division, Shin Nihon LLC General Manager, Business Promotion Office, Audit Operation Division, Shin Nihon LLC Outside Director, PARCO CO., LTD. President and Representative Director, PRONET, Inc. (to present) Outside Director, the Company (to present) Outside Director, HUMANWEB Inc. (currently General Oyster Inc.) Outside Director, Realize Inc. (currently Netamoto Inc.) Outside Director and expected roles] le appropriate guidance from a standpoint independent from its mana sight as a certified public accountant, which will increase transparence e Company renominated him as a candidate for Director in the belief	renominated

No.	Name (Date of birth)		Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the
	(Dute of ontin)		and significant concurrent positions	Company hele
	Yukihiro Seita (January 1, 1962)	April 1980	Joined Yokohama-Kita Agricultural Cooperative	
		April 1993	Founded Seita Shoji Limited Liability Company as Director	
		September 1997	Opened Seita Accounting Office (currently Landmark Licensed	
			Tax Accountant's Co.) as Representative Partner (to present)	
		July 2003	Founded Agri Consulting Limited Liability Company (currently	
			Landmark Education Co., Ltd.) as Representative Director (to present)	
		August 2009	Founded Landmark Administrative Scrivener's Co. as	
			Representative Partner (to present)	-
		September 2013	Founded Inheritance Meister General Incorporated Association as	
8			Representative Director (to present)	
0		June 2016	Founded Landmark Real Estate Appraisal Co., Ltd. as	
			Representative Director (to present)	
		April 2019	Visiting Professor, Graduate School of Rikkyo University (to	
			present)	
		March 2020	Outside Director, the Company (to present)	
			Outside Director and expected roles]	
	The Company expect	s that he will provid	e appropriate guidance from a standpoint independent from its mana	igement based
	on his abundant exper	rience and broad ins	sight as a certified public tax accountant, which will increase transpar	rency and
			e Company renominated him as a candidate for Director in the belief	that he is
	qualified to serve as a	n Outside Director	of the Company.	
	He will have served a	s an Outside Direct	or of the Company for one year at the conclusion of this Meeting.	
		April 1995	Joined the National Police Agency	
	Naoko Murasaki (August 18, 1971)	August 2001	Northeast Asia Division, Asian and Oceanian Affairs Bureau,	
			Ministry of Foreign Affairs	
		August 2003	Chief of 2nd Criminal Investigation Division, Criminal	
			Investigation Department, Shizuoka Prefectural Police	
			Headquarters	
		March 2005	Chief of Foreign Affairs Division, Security Department, Hyogo	
			Prefectural Police Headquarters	
		July 2006	Foreign Affairs Division, Foreign Affairs and Intelligence	
			Department, Security Bureau, National Police Agency	
		October 2007	Security Planning Division, Security Bureau, National Police	
			Agency	-
		April 2008	Bain & Company Japan Incorporated	
*9		April 2010	Senior Director, Kroll International Inc. (Japan Office)	
,		January 2013	Associate Managing Director, Kroll International Inc.	
		January 2015	Representative, Kroll International Inc. (Japan Office)	
		January 2016	Managing Director, Kroll International Inc., Representative,	
		August 2018	Kroll International Inc. (Japan Office) President and Representative Director, Nobligier Co., Ltd. (to	
		August 2018		
		1	present)	
		Sontombor 2019		
		September 2018	Senior Advisor, Kroll International Inc. (Japan Office) (to present)	

The Company expects that she will provide appropriate guidance from a standpoint independent from the Company's management based on her abundant experience and broad insight she accumulated through her service at the National Police Agency and the Ministry of Foreign Affairs, as well as a corporate manager, which will increase transparency and soundness of management. Therefore, the Company nominated her as a new candidate for Director in the belief that she is qualified to serve as an Outside Director of the Company.

Notes:

- 1. An asterisk (*) indicates a new candidate for Director.
- 2. There are no special interests between any of the candidates and the Company.
- 3. Mr. Hiroshi Takahashi, Mr. Yukihiro Seita, and Ms. Naoko Murasaki are candidates for Outside Director.
- 4. In accordance with Article 427, Paragraph 1 of the Companies Act and provisions of the Articles of Incorporation, the Company has entered into liability limitation agreements with Mr. Hiroshi Takahashi

and Mr. Yukihiro Seita to limit their liability for damages as stipulated in Article 423, Paragraph 1 of said Act to the minimum amount set forth in Article 425, Paragraph 1 of said Act. If their reelection is approved and resolved, the Company will continue the agreements with them.

- 5. If Ms. Naoko Murasaki is appointed as Director, the Company will enter into a liability limitation agreement with her in accordance with Article 427, Paragraph 1 of the Companies Act and provisions of the Articles of Incorporation to limit her liability for damages as stipulated in Article 423, Paragraph 1 of said Act to the minimum amount set forth in Article 425, Paragraph 1 of said Act.
- 6. The Company has registered Mr. Hiroshi Takahashi and Mr. Yukihiro Seita as Independent Directors as stipulated by the Tokyo Stock Exchange. If their reelection is approved and resolved, they will continue to serve as Independent Directors.
- 7. As Ms. Naoko Murasaki satisfies the requirements for Independent Director as stipulated by the Tokyo Stock Exchange, she will be designated as an Independent Director if her election is approved and resolved.
- 8. The Company has entered into a directors and officers liability insurance contract to insure its Directors and Audit & Supervisory Board Members. The contract will cover damages that may arise due to insured Directors and Audit & Supervisory Board Members assuming liability for their execution of duties, or receiving a claim for the pursuit of such liability.

If the candidates are appointed as Director, each of them will be insured under the insurance contract, which is to be renewed during their terms of office.

Proposal 3: Election of 1 Substitute Audit & Supervisory Board Member

To prepare for a contingency in which the number of the Company's Audit & Supervisory Board Members falls below the statutory requirement, the election of 1 substitute Audit & Supervisory Board Member is proposed.

The Audit & Supervisory Board has given its consent to this proposal. The candidate for substitute Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Career summary and significant concurrent positions		Number of shares of the Company held
Takahiro Yamagishi (October 16, 1975)	October 2000 July 2006 April 2009 July 2016	Joined Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC) Joined Deloitte Tohmatsu FAS Co., Ltd. (currently Deloitte Tohmatsu Financial Advisory LLC) Partner, Yamagishi Accounting Office (to present) Founded Tokyo Shinjuku Financial Advisory Service LLC as Representative Partner (to present)	-

Notes:

1. There are no special interests between Mr. Takahiro Yamagishi and the Company.

- 2. Mr. Takahiro Yamagishi is a candidate for Outside Audit & Supervisory Board Member.
- 3. The reason for nominating Mr. Takahiro Yamagishi as a candidate for Outside Audit & Supervisory Board Member is because the Company expects that leveraging his abundant experience and broad insight as a certified public accountant and a certified public tax accountant will further strengthen the audit system of the Company.
- 4. If Mr. Takahiro Yamagishi is appointed as an Audit & Supervisory Board Member, the Company will enter into a liability limitation agreement with him in accordance with Article 427, Paragraph 1 of the Companies Act and provisions of the Articles of Incorporation to limit his liability for damages as stipulated in Article 423, Paragraph 1 of said Act to the minimum amount set forth in Article 425, Paragraph 1 of said Act.
- 5. If Mr. Takahiro Yamagishi is appointed as an Audit & Supervisory Board Member, the Company will register him with the Tokyo Stock Exchange as an Independent Auditor.
- 6. The Company has entered into a directors and officers liability insurance contract to insure its Directors and Audit & Supervisory Board Members. The contract will cover damages that may arise due to insured Directors and Audit & Supervisory Board Members assuming liability for their execution of duties, or receiving a claim for the pursuit of such liability.

If Mr. Takahiro Yamagishi is appointed as an Audit & Supervisory Board Member, he will be insured under the insurance contract, which is to be renewed during his term of office.

Proposal 4: Revision of Amount of Remuneration for Directors

The amount of remuneration for Directors of the Company was approved at the 41st Ordinary General Meeting of Shareholders held on March 29, 2017, to be no more than 230 million yen per year (of which, no more than 20 million yen per year for Outside Directors, excluding employee portions payable to Directors who serve concurrently as employees), and has remained unchanged to date. However, considering circumstances such as the increasing roles and responsibilities of Directors against a backdrop of drastic changes in the operating environment as well as the need to increase the number of Directors or to retain talented human resources to address such situations, the Company proposes the revision of remuneration for Directors, excluding employee portions payable to Directors who serve concurrently as employees).

In determining the individual amount of remuneration for each Director, the Company has resolved at a Board of Directors meeting to pay performance-linked remuneration that reflects consolidated ordinary income and the performance of the division the Director is in charge of, in addition to fixed remuneration.

While there are 8 incumbent Directors (of which, 2 are Outside Directors), there will be 9 Directors (of which, 3 are Outside Directors) if Proposal 2 is approved and resolved.

Proposal 5: Revision of Amount of Remuneration for Audit & Supervisory Board Members

The amount of remuneration for Audit & Supervisory Board Members of the Company was resolved at the 29th Ordinary General Meeting of Shareholders held on March 21, 2005, to be no more than 20 million yen per year, with payment to be made within the scope upon discussion among Audit & Supervisory Board Members.

Considering the increase in the duties of Audit & Supervisory Board Members associated with the enhancement of corporate governance and expansion of the Company's business domains as well as the expanding scope of audits and other factors, the Company proposes the revision of remuneration to no more than 30 million yen per year.

While there are 3 incumbent Audit & Supervisory Board Members, the number of Audit & Supervisory Board Members will remain unchanged after the conclusion of this Meeting.